

Bechtel Global Corporation  
12011 Sunset Hills Road  
Reston, VA 20190



August 15, 2023

Mr. John Kvinsland, VP  
Malcolm Drilling Companies  
8701 South 192nd Street  
Kent, WA 98031

Dear Mr. Kvinsland,

Thank you for the outstanding support you and your team have provided to Bechtel on Project Trident. Your collaboration and commitment to the success of this project have been invaluable to our ability to deliver for our customer.

I would like to recognize Malcolm Drilling Companies for your urgent attention performing services required to support Project Trident. Your significant influence on the project schedule and your promptness in efficiently organizing and executing the subcontract support our delivery to the Customer.

Special thank you to Mr. Jerry Riggs.

I firmly believe that the greatest predictor of a project's success is the presence of a "one team" culture among all the parties it takes to deliver on a plan. Your team has exemplified this mindset.

Once again, thank you for your unwavering support and for being such an important part of our success. We value our partnership with Malcolm Drilling Companies and look forward to building on our relationship for many years to come. Please extend my thanks to your team for their efforts and contributions.

Sincerely,

A handwritten signature in blue ink that reads "Tarek M. Amine". The signature is fluid and cursive, written over the printed name and title.

Tarek Amine  
Principal Vice President  
Chief Supply Chain Officer

cc: John Heinzl, Project Manager  
Wayne Trent, GBU Supply Chain Manager  
Dan Wagner, Project Supply Chain Manager