



Malcolm Drilling Company Inc.
92 Natoma Street, San Francisco CA
Attn: Ihab Allam

June 07, 2017

Subject: Successful Completion of PGE Project L-154, Newark CA
Design Build of Jacking and Receiving Access Shafts
Design Build of Jet Grout Bottom Plug
Letter of Recommendation

Dear Ihab;

ARB recently had the extreme pleasure of contracting with Malcolm Drilling to install two shafts on one of our projects in Newark. Two shafts, Jacking and Receiving Shafts with bottom plug approximately 20 feet below Ground Water Level. These shafts passed through two aquifers and were designed to prevent groundwater from entering the shafts once they were excavated. Their product was delivered as described with no issues and excellent quality, shafts were structurally sound and dry from any water. Malcolm's engineering and design team is second to none.

After mobilization, our client made some changes to shaft dimensions which could have delayed the project. Malcolm Drilling made the necessary engineering calculations immediately and work was able to continue to avoid any costly delays.

Special accolades goes to the onsite team that you put together to oversee the project who were all professional, safety conscientious and quality oriented which made our job easier and contributed greatly to the overall success of the project.

Finally, I want to thank Jason Malcom for his personnel commitment to the project. I would also like to thank Mr. John Malcolm the owner of the company. It is not too often that projects are afforded the personal involvement of the principals of the company which contributes to overall success.

The project partnership that was established validated that working together does indeed work. ARB and Malcolm are slated for another project in the near future and I am confident we will have the same results.

If anyone has any further questions, please don't hesitate to call or email.

Thank You,

A handwritten signature in black ink, appearing to read 'John J. Blenkle Jr.'.

John J. Blenkle Jr.

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